

Agência de Avaliação e Acreditação do Ensino Superior

Quality assurance of third mission activities in Portuguese universities

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#### Overview

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### Background

Reforms of the quality assurance-system (Law 38/2007)

- Portuguese higher education institutions have been developing their own internal quality assurance systems and policies
- to improve the institutions' core missions: teaching and learning, research and activities related to community engagement.

Core missions

- Do not receive equal attention in terms of their monitoring and improvement.
- HEIs far from achieving the integration of these different missions.
- Third mission appears to be the most neglected dimension.

#### Research question

 Within the remit of their quality assurance systems, do Portuguese institutions define and employ mechanisms and procedures for the quality assurance of declared third mission activities?

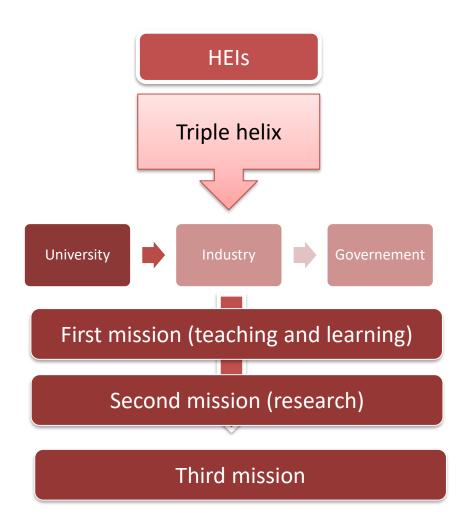


#### Literature review

HE relevance for the society

Proactive engagement with the community

Impact on the surrounding region



#### Literature review

Third Mission

### Theory



#### Practice

Lack of proper incentive structures

(at both the national and institutional level)

Academic resistance

(perceived as non-academic or illegitimate) Latecomer

(Compared with the other dimensions)

A3ES

Need to develop methods and indicators which could measure the performance and the impact of activities related to knowledge transfer, entrepreneurship or alliances with industry

### Portuguese context

QA pays primary attention to teaching and learning and student experience

European accreditation agencies starting to address this gap

New standards and guidelines concerning third mission

#### A3ES

Guidelines address all institutional processes IQAS make reference to all processes

Focused on teaching and learning

A3ES

### Methodology

Self-assessment reports submitted with a view to institutional assessment and accreditation (2017)

- Third mission activities
- Organisation of internal quality assurance system

#### Quality manuals

 Additional information on the coverage of the internal QA system

Qualitative analysis

Third mission activities



QA mechanisms and procedures

## Findings

Entrepreneurship /career development

Collaboration with local/national organisations

Services coherent with mission

Regional development

Social responsibility/
Volunteering

Third mission activities

Events for the community

Knowledge transfer

Lifelong learning

Cultural/artistic/ sports activities

#### More prominent in:

Public U.

Private U.

## Findings

The clinics provide not only oral health care (dentistry), for adults and children, but also appointments and treatments, and complementary diagnostic tests in the area of Nutrition, Physical Therapy, Psychology, Speech Therapy, Cardiology and Pulmonology. These activities allow an exchange of experiences and increase the range of training opportunities, facilitating and completing the overall preparation of students, as well as developing an important social support action to the inhabitants of the Municipality and neighbouring areas.

As a consequence of its research work, [University] has established wideranging strategic partnerships with companies. Furthermore, in order to establish contact networks and facilitate the development of partnerships, [University] regularly participates in technology transfer networks and in brokerage events and sector fairs.

## Findings

Third mission – a principle or a reference point underpinning the QA system

Repetition of information on 3<sup>rd</sup> mission activities

General statements on comparison between annual activity plans and annual reports on achieved objectives

Little reference to specific QA procedures

Quality assurance mechanisms

Attribution of responsibility to specific units/roles

Mainstreaming and standardising procedures: work in progress

#### Conclusion

Although the third mission is apparently embraced by the analysed Portuguese institutions, the quality assurance of this core activity is still in an embryonic stage of development.



3<sup>rd</sup> mission a latecomer

Indicators and methods to assess performance and impact still underdeveloped



Integration of the different processes in one QA system

Expansion beyond teaching and learning

## Discussion questions

What is the practice in different countries (represented by the audience) regarding the quality assurance of third mission activities? Can you share any good practices in this sense?

What incentives could help HEIs to develop mechanisms to assure the quality of third mission activities?



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